T. R. No. 48

Technical Report

NP 1974/18





INDIAN INSTITUTE OF MANAGEMENT AHMEDABAD

CAPITAL EXPENDITURES IN CORPORATE SECTOR - A FOR ECAST FOR 1974

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C. Rangarajan

T. R. No. 48 August 1974

Indian Institute of Management Ahmedabad

Chairman (Research)

Technical Report

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AN ARSTRACT

An attempt is made in this paper to forecast investment in the private corporate sector for the year 1974 by using the data available with the three leading term lending institutions. The data most relevant in this context are the time phasing of capital expenditures on projects sanctioned by these institutions in the current and in the previous years. Given the long time lag involved in obtaining and analysing data on company finances which is now the source for obtaining estimates on capital formation in the corporate sector, our method besides helping to forecast, fills an important gap by providing within a short period of the end of a year an indication of the direction and quantum of investment in corporate private sector in that year.

The major conclusion drawn is that even allowing for price changes, the total capital compenditures in 1974 by the corporate sector would be higher than that in 1975. The new commitments made in 1975 and in early 1974 indicate that investment in certain key industries may be lagging behind. As of now, the picture for 1975 is not encouraging unless there is a dramatic change in the investment climate during 1975 itself.

My thanks are due to Mr. Ripin Rajendraprased who helped me in not only collecting the data required but also in interpreting and analysing them.

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all available indications are that the level of public investment in real terms will be less this year as compared with last year. There is, therefore, a considerable concern regarding what the level of private investment is likely to be this year. An attempt is made in this paper to make an estimate of the capital expenditures to be incurred in 1974 by the non-financial private corporate sector.

Method of Estimate

The present author had in some of his earlier writings outlined a method for making a forecast of capital expenditures by the corporate sector by using the data available with the long-term lending institutions. In the present context most projects in the corporate sector approach one or other of the term lending institutions for obtaining finance. These companies provide the lending institutions with the most complete data on projects for which assistance is sought. The cash-flow statements appended to a project show not only the total cost of the project but also the expenditures to be incurred in each of the years during the period of construction. By aggregating over projects the information available on the phasing of capital expenditures, one can indicate the expenditures to be incurred during a year on projects for which assistance has been provided. The projects covered would include not only those sanctioned in the immediate past year but also those sanctioned in all the previous years and on which expenditures are likely to be made during the current year. Of course, the estimate arrived at refers strictly to the projects which had taken assistance from the term lending institution. However, so long as the bulk of the projects go to the financial institutions for assistance this will be a true reflection of the entire corporate sector.2

¹C. Rangarajan, "Forecasting Capital Expenditure in the Corporate Sector", Economic and Political Weekly, December 19, 1970.

A Forecast", Economic and Political Week'y, February, 1972.

A recent study on companies finance indicates that internal sources alone were sufficient to finance additions to fixed assets during 1972-73. This implies that corporate sector's reliance on long term lending institutions is declining.

See. Financial Performance of Corpanies: ICICI Portfolio - 1972-73.

Limitations

The limitations of this approach for estimating capital expenditures in the private corporate sector have been mentioned in the articles referred to earlier. Some of these limitations are worth recalling. 'Capital expenditures' include expenditures on land, buildings and plant and machinery. The terms 'capital expenditures and 'investment' are not synonymous. If by investment is meant the creation of physical asset, there can be a lag between the incurring of expenditures and the creation of asset. However, these lags are not likely to belong and therefor, an estimate of capital expenditures may be taken to give an astimate of investment.

The validity of the estimates depends upon how closely companies adhere to the expenditure pattern outlined in the project proposals. Cost over-runs are a common phenomena. As early as 1968, a survey done by the Reserve Eank of India pointed out that out of the 73 projects surveyed by them, 62 projects involved cost over-run. According to that study the overall magnitude of over-run in project cost was 26 per cent. Therefore to the extent there are distortions both as regards the total cost of the project as well as the phasing of expenditures some modific tions will be called for in the estimates obtained from using the phasing of capital expenditures as outlined in the original proposal. Whave tried in the case of projects sanctioned in the previous years to modify the expenditure patterns, wherever such data were available. However, since such data are not readily available with the term lending institutions, we may not have completely succeeded in getting at the true picture.

Fart of the expenditures incurred in any year would come out of the projects sanctioned in that year itself. By the very nature of the method adopted by us, these data would not be available. It is seen from Table 1 that the percentage of total capital expenditures to be incurred in a year coming out of projects sanctioned in that year varies between 12 and 22 per cent. Thus there is a segment of the total expenditure that has to be guessed and for which internal data available with the term lending institutions will not be of help. It is this segment which depends upon investment climate prevalent in a year which in turn becomes difficult to forecast. To some extent we can forecast the projects to be sanctioned by looking at the pending applications as at the beginning of a year. Our method, however, gives a clear indication of the level below which expenditures will not fall.

³"Time-lags in the Implementation of Industrial Projects and in Returns on Investment", <u>Reserve Bank of India Bulletin</u>, March 1968, p. 323.

So long as the term lending institutions do not operate under a supply constraint, these estimates may provide a good indicator of what the private corporate sector wants to do. But the moment the supply of funds becomes a constraint the number of companies that seek the entire finance from elsewhere may increase. In such circumstances these estimates may prove to be an underestimate of what the corporate sector as a whole invests.

Collect: on of Data

Our previous study had incorporated the data on the phasing of capital expenditures of projects sanctioned by the three term lending institutions - The Industrial Credit and Investment Corporation of India, The Industrial Finance Corporation and The Industrial Development Bank of India - upto 1971. We updated the information by collecting data on projects sanctioned for 1972, 1973 and upto May 1974. Since a number of companies approach more than one institution, care has been taken to see that no project is counted more than once. Companies included covered those in the private and in the joint sector. The total number of projects taken into account in 1972 and 1973 was 146 and 156 respectively. Wherever possible revisions to the original project proposals were taken into account.

Evaluation of the Forecast for 1972

Before attempting to present a picture of corporate investment in 1974 that emerges from our study we might say a word about the prediction that had been made about 1972. Our earlier prediction made at the beginning of 1972 was, that the year would be better than 1971 and that the total capital expenditures in 1972 would be of the order of Rs.305 crores. The forecast that 1972 would be better than 1971 was borne out by subsequen events. But, however, the estimate for 1972 under stated the order of capital expenditures by almost Rs.150 crores. This is because that while we had put down the capital expenditures coming out of the sanctions of 1972 would be around Rs.50 crores, it actually turned out that during 1972 capital expenditures out of projects sanctioned in that year itself came to approximately Rs.160 crores.

We have checked our forecast of 1972 with the data generated by our own scheme. But the appropriate method would be to see how far our forecast agrees with an independent estimate of capital formation in corporate sector. The Reserve Bank of India no longer publishes data on investment in the entire corporate sector. Even their sample study published as recently as January 1974 relates to the finances of medium and large public limited companies for the year 1971-72. However, from the study of 350 large public limited companies done by the Reserve Bank, it is seen that their gross fixed assets in 1972-73 were Rs.363 crores as compared with Rr.25t crores during 1971-72. This can be taken to indicate that fixed gross asset formation in corporate sector in 1972-73, was higher than that in 1971-72 which is also the conclusion that emerged from our study. Given the long time lag involved in obtaining and analysing the data on company finances, it can legimately be claimed that our method fills an important gap in relation to data on corporate investment by providing within a short period of the end of a year, an indication of the direction and quantum of investment in corporate sector in that year. Since our estimates relate to the last five or six years, we will have to wait for some time to find out how closely our estimates agree with those obtained through company finances.

Picture for 1974

From Table 1, it can be seenthat the total capital expenditures for 1973 come to Rs.529 crores. For 1974, based on the projects sanctioned upto May of this year, the expected capital expenditures would be of the order of Rs.554 crores. To this must be added expenditures that would be incurred out of projects to be sanctioned from May to December 1974. While we do not have information on this, based upon past experience and pending applications one could expect at lea trancther Rs.60 crores to be incurred. Thus approximately the total capital expenditures would be around Rs.615 crores in 1974. There is need to adjust partially these figures for price changes. In fact, no adjustments for price changes would be called for, if cost over-runs due to price increases have been entirely financed by companies themselves. To the extent they have been financed either in full or in part by the term lending institutions through fresh requests for assistance, an adjustment must be made. Further cost estimates of projects sanctioned in each year would be at the price level of that year. Thus when we are aggregating expenditures of projects sanctioned in various years there is meed to reduce it to a common price level. However, when we are comparing any two adjacent years, it may not be necessary to make adjustment for more than two to three years. Nevertheless, for the sake of completeness we have deflated all the elements in the columns of 1973 and 1974 by

Finances of Large Public Limited Companies, 1972-73", Reserve Bank of India Bulletin, February 1974, 272-301.

a price index.⁵ Thus, it is seen that at 1960-61 price level total capital expenditures for 1973 would be ks.315 crores and for 1974 based on sanctions upto May 1974 would be Rs.308 crores. To this will have to be added expenditures coming out of the sanctions of the rest of the year. This could be of the order of Rs.30 crores at 1960-61 prices. Thus one could safely assert that the level of capital expenditures in 1974 will be higher than in 1973 even in r al terms.

Pattern of Capital Expenditures in 1974

Table 2 provides industry-wise break-up of the capital expenditures to be incurred during 1974. Approximately 36 per cent of the expenditures is in Cherical and Pharmaceuticals while another 26 per cent is accounted for by Minerals and Metals. There is very little investment going into Cement and Jute. There is substantial fall in capital expenditures in Engineering and Textile industries. We have given in the same table corresponding figures for various industry groups for 1972. The actual investment in Textile industries may be higher than what is indicated by our figures because this industry makes the maximum use of the bills rediscounting scheme of IDBI which helps to acquire indigenous machinery. During 1972-73, IDBI granted a total assistance of approximately Rs.50 crores under this scheme, out of which 46 per cent went to Textiles.

New Commitments in 1973 and 1974

We have made a detailed analysis of the projects sanctioned in 1973 and 1974 by the three term lending institutions to obtain an idea where the new investments are being undertaken (Tables 3 and 4). This will provide an indication whether there is a shift in investment towards those industries where the need is greatest. The total cost of all projects sanctioned in 1973 comes to approximately Rs.600 crores. The biggest share (40 per cent) goes to the industry group - Metals and Metal products. Then comes Fertilizers and Pesticides (16 per cent)

⁵The price index used for deflation was Index Number of Wholesale Prices - Machinery Other Than Electrical (1961-62 = 100).
Source: Reserve Bank of India Bulletin. There is, however, a feeling that this index underestimates the increase in project costs.

Industrial Development Bank of India: Annual Report 1972-73,

followed by Chemicals and Petro-chemicals (13 per cent). The new commitments in Cement amount only to Rs.10 crores. The projects sanctioned upto May 1974 show that there are no fresh investment either in Cement or in Fertilizer:. The biggest spurt is in Rubber industries accounting for 30 per cent of the cost of all the projects. There appears a slow down in investment in Metal and Metal products. The time phasing of projects in 1973 indicate that out of total of 147 projects, 110 projects are to be completed within two years. 37 projects take more than two years and the bulk of these projects fall in the categories, Chemicals and Petro-chemicals and Metal and Metal products. Out of 66 projects sanctioned upto May 1974, 60 are to be completed within two years. An analysis of the time phasing helps to see when the output in these industries are likely to increase.

Picture for 1975

From an exercise like this, it is premature to forecast the level of capital expenditures for 1975. However, since we are in middle of 1974, we may attempt to take a look at what the situation is likely to be in 1975 as of now. From Table 1, it can be seen that the total expenditures during 1975 based on projects sanctioned upto May 1974 would be approximately Rs.240 crores. To these must be added expenditures to be incurred out of projects sanctioned during the rest of 1974 and projects to be started in 1975. We had earlier said that in the normal course one could expect projects to be sanctioned during the rest of 1974 to generate capital expenditures of Rs.60 crores in 1974. This will perhaps lead to an expenditure of Rs.100 crores in 1975. Usually projects sanctioned in the second half of any year will result in higher expenditures in the following year. Thus the capital expenditures in 1975 based upon sanctions upto the end of 1974 may come to Rs.340 crores. How much more could come out of projects sanctioned/ to be sanctioned in 1975. This must be compared with Rs.170 crores coming out of projects sanctioned in 1974. While such a sudden increase cannot be completely ruled out there are no indications that the climate is going to improve so much as to bring about such a large increase in new projects. We may, therefore, hazard the guess that the level of capital expenditures in 1975 are likely to stay below the level of 1974.

/in 1975? To reach the level of 1974, approximately another Rs.250 crores had to come out of projects

Table 1

PHASING LA CALITAL EXPENDITURE OF PROJECTS SANCTIONED BY ICICI, IPC & IDBI PROM 1968 TO 1974

1

					A SOM	MAN 1966 TO 1874	1974				2	(Rs.in lakhs)	-	
Year of Senction	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979
1960	72	39	44			٠								
1961	212	76	41	21										
1962	269	238	134	52	56									
1963	1738	165	112	8	63	53	40	30						
1964	5498	1447	354	295	153	79	47	82	ដ	03				
1965	10147	7227	1697	754	449	202	184	135	21					
1966	5994	7393	8202	4920	2397	1127	623	397	359	151				
1967	201	4651	12160	9407	4377	2041	424	308	190	138	23	ю	झ	
1968		232	4273	9170	6655	4219	2768	1711	178	110	53	ıΩ		
1969			74	8914	14618	7859	6213	2172	445	164	54	12		
1970			279	74	4545	7817	6704	2193	647	403	176	332	315	
1971				63	992	7600	10990	906	4487	854	396	260	238	117
1972						876	15413	17671	11825	4051	366	357	283	229
1973							2672	15730	28:27	11070	5179	4056	1013	836
1974														
(Upto														
May)						95	290	3459	11026	7033	2172	. 553	260	277
• •	•				-						<u> </u>		-	
Total	22131	21468	25573	33750	34048	31958	4636 9	52896	55417	23976	9045	5578	2421	1559

Table 2

INDUSTRY-WISE EXPECTED CALITAL EXPENDITURE FOR THE YEARS 1972 AND 1974 FOR PROJECTS SANCTIONED BY

ICICI, IFC & IDBI

		(Rs. in 1	akhs)
Industry		1972	1974(Upto May)
Chemicals and Pharmaceuticals		12786 (27)	20 <i>4</i> 09 (36)
Electrical		2301 (5)	1981 (4)
Engineering		56 9 8 (12)	1888 (3)
Jute	1	450 (1)	179
Minerals and Metals		7218 (15)	15 637 (28)
Paper		3333 (7)	3703 (7)
Textiles		4246 (9)	1738 (3)
Transport		2751 (6)	2 43 8 (4)
Cement		1043 (2)	741 (1)
Miscellanecus		7146 (15)	7614 (14)
Total		4 6 0 7 2 (100)	56328 (100)

Note: Figures in brackets refer to percentage to total.

s & Gyrles 436 29 306 84 12 5 5 1 1 1 1 s & Gyrles 436 29 306 84 12 5 5 1 1 1 1 1 and Petrochemicals 436 436 432 113 - 2 1 1 1 1 1 Equipment 1184 17 419 659 86 5 100 2 1 1 1 Ty, Gree & Steam 3137 280 582 200 225 1900 2 1 7 2 Ty, Gree & Steam 3157 280 582 1100 2 1 7 2 Ty, Gree & Steam 4165 56 515 842 35 100 2 1 1 1 tery 416 56 515 425 515 4 4 1 1 1 <	Industry	dZ.	asing (af total	capit	al exp	Phasing of total capital expenditure	Total		To be co	To be completed in	t a
1,02		Total	1972	1973	1974	1975	1976 & after	no.of projects	The same Year	Next	Year after	Four or More
1022	. Automobiles & Cycles	436 (1)	83	306	8	23	٠.	so.	ਜ਼	н	Н	ı
end calls 8766 536 1705 5360 2806 264 27 4 11 12	. Cement	1022	43	444	422	113	1	ω	н	н	1	1
earl 1184 17 419 659 86 3 10 1 7 2 cddes 5157 280 522 1900 2 1 7 2 cddes 9405 - 8305 1100 - 2 - 1 1 cddes 9405 - 8305 1100 - 2 - 1 1 cddes 5 542 35 9 9 - 1 1 1 cddes 55 542 743 519 172 15 5 9 - 9 - cddes 75 658 758 4290 4341 36 14 7 7	. Chemicals and Petrochemicals	8766 (15)	633	1703	5560	2806	564	27	4	ជ	ជ	-1
eam 5157 (5) 280 532 200 225 1900 2 1 -	. Electrical Equipment	1184 (2)	17	419	629	88		10	Ħ	2	હ્ય	1
cides 9405 8505 1100 2 - 1 1 1 1457 56 515 842 35 9 9 - 9 - 9 - 9 2070 52 584 743 519 172 13 5 7 2 ucts 25585 675 6655 7628 4290 4341 38 14 14 7		3137 (5)	280	532	200	225	1900	α	ਜ	ı	1	н
1457 56 515 842 35 9 9 - 9 - 9 - 1 1 1 1 1 1 1 1 1 1 1 1 1		9403 (16)	1	•	8303	1100		Ω	1	ન	ᆏ	ı
1457 56 515 842 35 9 9 - 9 - 9 - 1	Food Products										-	
2070 52 584 743 519 172 13 5 7 2 (4) ucts 23585 673 6653 7628 4290 4341 38 14 14 7 (40)		1457 (2)	26	515	842	જ	თ	თ	t	ത	ı.	1
and Metal Products 25585 673 6653 7628 4290 4341 38 14 14 7 (40)	, Machinery Manufacture	2070 (4)	22	584	743	519	172	13	ю.	٧	ω	-1
		23585 (40)	673		7628	4290	4341	38	· 47	44	۲-	ъ

Table 3 (cont'd)

T. J. at an and a state of the		Phasing of total capital groenditure	of tota	1 capt	al errei	diture	Total	To	De como	To be completed in	
Transmi	Totel	1972	1973	1974	1975	1976 & after	No, of Projects	The same Year	Next Year	Year Aftar	Four or More
11. Printing & Publishing	1	ı	ı	ı		1	1	1	1	1	
12. Pulp, Paper and Paper Products	2159	491	1041	577	20	ı	ю	ч	~	ea	ŧ
13. Rubber Products	1301	1	270	631	200	i	4	ı	ю	н	1
14. Shipoing											
15. Sugar	1265	70	913	276	ſ	ı	4	ю	 1	ı	ı
16. Textiles	2856	192	1145	973	591	ιΩ	16	ю	01	بن دع	1
17. Wood, Cork and Hard Board	8	гò	14	Ħ	ı	ı	Ħ	ı	ᆏ	ı	ı
18. Miscellaneous	1061	196	401	457	ដ	ı	Ħ	кo	4	н	ı
.Total	59738	2687	14952	14952 25352 10048	0048	6699	147	ĸ	75	31	ග

Figures in bracket indicate percentage to total.

Table 4

INDUSTRY-WISE TOTAL CAPITAL COST AND INASING OF CAPITAL EXPRODITURES ON PROJECTS SANCTIONED BY ICLCI, IDBL & IFC (Rs. in lakhs)
1974

Industry	Total	Phasing 1973	of ca	Phasing of capital expenditures 1973 1974 1975 1976 197	xpendit 1976	ures 1977 &	Total No. of	. 🙀	be compl	To be completed in me Next Year	Four or
						after	Projects	Year	Year	hfter.	More
1. Automobiles and Cycles	808 (4)	80	191	576	13	t	ю	н	ત્ય	t	ı
2, Cement	1	ı	ı	1	ı	t	ı	ŧ	1	ı	ı
5. Chemicals & Pharmaceuticals	2247 (10)	96	750	1187	88	1	œ	,	မ	&	,
4. Electrical Equipment	145 (1)	91	71	28			4	αı	N	ı	í
5. Electricity, Gas & Steam	1	1	t	ı	ı	,	•	,	ŧ	ı	1
6. Wertilizers & Pesticides	ı	t	i	1			1	ı	١	ı	1
7. Food Products	•	t	ı	ı	1	. •	1		1	•	ı
8. Class, Pottery etc.	536	ı	130	406	1	ı	cet	ı	Ω	ı	1
9. Machinery Manufactures	483 (2)	89	188	202	02	ı	ю	ı	Ω	н	•
10. Metals and Metal Products	3731 (17)	641	2506	572	\$	1	31	œ	2	1	ı

(cont'd)

Table 4 : cont'd)			(Rs.1n	(Rs.in lakhs) 1974			1				
Industry	Total	Phasir 1973	Phasing of capital expenditures .973 1974 1975 1 97 6 1977 & after	1tal ex 1975	mendit 1976	ures 1977 & after	Total No. of Projects	To be The same Year	To be completed in same Next Year	ed in Year	Four or More
11. Printing and Publishing	1	1	í	ı	ı	1	1	ı	ī	ı	
12. Pulp, Paper and Paper rroducts	3641 (17)	605	1983	978	100	i	4,	1	જ	ਜ →	ſ
13. Rubber Products	5735 (28)	1412	1988	1165	1170	1	₹'	н	62	ਜ	ì
14. Shipping	1	ı	•	•	ı	1	i	•	ι	t	ı
15. Sugar	1121	115	. 703	243	90	1	4	1	∾	+	1
16. Textiles	2015 (6)	118	816	1006	14	28	क्ष	က		ı	,
17. Wood, Gork and Hard Board	63	ю	09	ı	t	ı	Ħ	н	1	1	•
18. M. scellaneous	1072 (5)	191	831	S.	ı	i	ဗ	ນວ	ы	ı	t
Total	21613	5279	10217	6448 1611	1611	28	99	24	36	9	1
	}									1	!

Hgures in brackets indicate percentage.