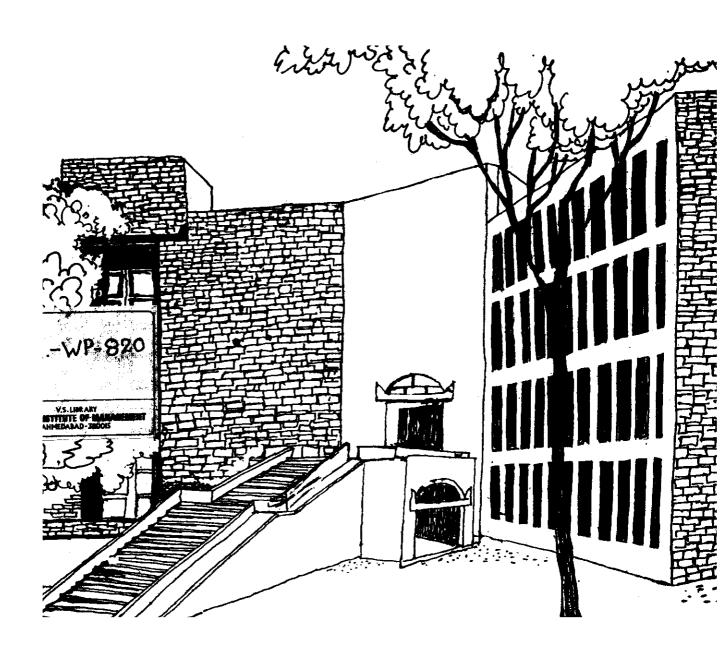


# Working Paper



# REGIONAL ASPECTS OF INDUSTRIALIZATION IN INDIA

Ву

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### Regional Aspects of Industrialization in India

#### - Ravindra H.Dholakia

#### Abstract

Removal of regional disparity in the levels of economic development as a national goal is translated into removal of regional disparity in the levels industrialization for the industrial policy. With the state as a regional unit this objective appears to be reasonable. Al though average disparity in the levels industrialization among states in India appears declined during the quinquanium 1979-84, there are verv disturbing regional patterns discernible. These patterns, moreover, coincide with the classification of states based on the political parties ruling the Centre and states. this context, if the reduction of regional disparity in industrialization without sacrificing the growth of industry is to be taken seriously, immediate attention must be given to the regional aspects of industrialization in India.

#### Regional Aspects of Industrialization in India

#### - Ravindra H.Dholakia

Efficiency and equity have been the explicitly stated prime concerns for the resource allocation under the planned development strategy in India. Efficiency is interpreted in terms of faster growth and higher resource productivity. Equity implies reduction of disparities in personal incomes levels of economic development among regions. and Industrialization has been thought to be the most effective strategy to achieve rapid economic development not only of the nation but also of the regions within the nation. Several policy issues emerge in this context. The important ones among them are: (a) should equity imply reduction of regional disparity in the level of industrialization as well? (b) should individual industries be geographically concentrated in a few regions? or should they be evenly spread over all the regions? (c) Should individual regional economies have diversified structure of industries? Or should they have high degree of specialization in a few In the present paper, we discuss these industrial groups? issues in the Indian context.

### I. Regional Disparity In Industrialization

By now it is widely accepted that economic development a complex phenomenon involving qualitative, structural institutional changes in the economy over time. simple measurement by one or two eludes therefore. It can be measured, if at all, by using vardsticks. multiple criteria to capture various dimensions of the entire process. Literacy, mortality, health, sanitation, facilities, agricultural productivity, infrastructural urbanization, non-agricultural employment opportunities, etc. are some of the important indicators reflecting economic development. It can be argued that the extent of industrialization has a very high degree of correlation with most of these development indicators.

Autonomous industrialization results in strong backward linkages strengthening the markets for the primary products of the region. It is also invariably associated with development of various types of infrastructural facilities in the region. Since it absorbs surplus labour in the region, it also relieves the agricultural sector of disguised unemployment. It may result in increased agricultural productivity. Since the labour productivity in the industrial sector is usually higher than in the primary sector, the wages in the regional economy would improve. The industrial employment being qualitatively of a different

nature, it leads to skill formation, higher literacy and many other related benefits. These and similar arguments account for considering industrialization as an 'opportunity' for economic development of the regional economy. Since 'equity' implies providing equal opportunity to all, our commitment to ensure equity should also imply the goal of reducing regional disparity in levels of industrialization for the national policies — particularly, the industrial policy. The basic policy issue, then, is to define the region — should it be a zone, a state, a district, a block or some geophysical resource based region?

Considering the diversity and vastness of area, it is indeed difficult to agree to a single definition of 'the regional unit' in the context of industrialization. However, if the criterion of functional autonomy for reasonable amount of revenue generation is applied, a state appears to be the most viable regional unit. Thus, although it is possible to consider other alternatives, we have considered a state as the regional unit for further analysis here.

In order to examine whether the regional disparity in the level of industrialization is reducing over time in India or not, we need to define: (1) the scope of industrialization and (2) a measure of the level of industrialization in a state economy. The term — 'industry'

incorporates a wide range of activities besides the manufacturing activity. For instance, it includes banking, insurance, tourism and of late even agriculture. In the narrowest sense, the term - industry would include only the large-scale (registered) manufacturing units; and the traditionally broad sense, it would include all secondary activities like registered and non-registered manufacturing, construction and generation, transmission and distribution of electricity, gas and water supply. restrict the scope of 'industrialization' to its traditional two definitions. Similarly, out of the numerous input and output indicators, we may use the most widely accepted 'net value added (NVA) measure to indicate the level industrialization of a state economy. Table 1 provides the percapita incomes (value added) in the registered manufacturing and the secondary sectors of the 17 major state economies in India for the years 1979-80 and 1984-85.

It is clear from the table that the ratio of the maximum to the minimum income increased during 1979-80 to 1984-85 in India. This is true irrespective of scope of the definition of industrialization. Thus, in absolute terms, the disparity in the extent of industrialization had increased between industrially most developed and least developed states in India during 1979-84. If, however, all the states are considered in arriving at a single most

TABLE-1: PER CAPITA INCOME IN REGISTERED MANUFACTURING
AND SECONDARY SECTORS IN STATE ECONOMIES IN INDIA,

1979-BO AND 1984-85

| Sta | tes              | Population .            | (in lakhs)               | Per Capita<br>.Reg. Mfg. |               | Per Capita I<br>Secondary Se | ncome in<br>ctor (in Rs.) |
|-----|------------------|-------------------------|--------------------------|--------------------------|---------------|------------------------------|---------------------------|
|     |                  | 1979-B0                 | 1984-85                  | 1979-80                  | 1984-85       | 1979-80                      | 1984-85                   |
| 1.  | Andhra Pradesh   | 519.73                  | 573.53                   | 87.00                    | 117.90        | 217.16                       | 360.37                    |
| 2.  | Assan            | 190.29                  | 223.54                   | 128.07                   | 87.32         | 200.38                       | 256.07                    |
| 3.  | Bihar            | <b>67</b> 6 <b>.5</b> 2 | 754.74                   | 71.57                    | 152.20        | 151.10                       | 2B6.54                    |
| 4.  | Gujarat          | 328.04                  | 370.03                   | 288.14                   | 514.53        | <b>47</b> 5.70               | 839.20                    |
| 5.  | Haryana          | 124.82                  | 140.64                   | 203.61                   | 451.11        | 410.10                       | 785.03                    |
| 6.  | Himachal Pradesh | 41.17                   | 45.84                    | 26.14                    | <b>55.</b> 21 | 243.77                       | 421.56                    |
| 7.  | Jammu & Kashmir  | 57.45                   | 65.30                    | 30.04                    | 78.55         | 213.09                       | 382.50                    |
| в.  | Karnataka        | 358.49                  | 408.58                   | 159.68                   | 190.63        | 413.47                       | 568.82                    |
| 7.  | Kerala           | 248.27                  | 271.64                   | 100.50                   | 193.37        | 257.57                       | 429.82                    |
| 10. | Madhya Pradesh   | 507.06                  | 557.53                   | 83.66                    | 152.22        | 205.64                       | 399.45                    |
| 11. | Maharashtra      | 603.77                  | 678.32                   | 437.25                   | 610.77        | 699.37                       | 1032.28                   |
| 12. | Orissa           | 256.68                  | 281.37                   | <b>74.</b> 76            | 31.28         | 152.74                       | 164.29                    |
| 13. | Punjab           | 161.61                  | 181.31                   | 160.71                   | 281.03        | 534.01                       | 834.51                    |
| 14. | Rajasthan        | 328.30                  | 377.86                   | 53.08                    | 102.75        | 193.69                       | 321.02                    |
| 15. | Tamil Nadu       | 476.19                  | 513.77                   | 193.82                   | 311.71        | 415.44                       | 607.09                    |
| 16. | Uttar Pradesh    | 1069.47                 | 1195.56                  | 53.33                    | 107.82        | 196.47                       | 387.44                    |
| 17. | West Bengal      | 529.68                  | 587.09                   | 206.14                   | 357.13        | 364.87                       | 612.25                    |
|     | All India        | 6640.00                 | <b>7</b> 390 <b>.0</b> 0 | 144.67                   | 252.72        | 318.36                       | 548.90                    |

Source: (i) CSO (1987): National Accounts Statistics, 1970-71 to 1984-85, January.

<sup>(</sup>ii) CSO (1986): Estimates of State Domestic Product, 1970-71 to 1984-85, November.

widely used measure of regional disparity, viz., the coefficient of variation weighted by population, the following results are obtained:

| <u>Sector</u>    | <u>Weighted Coefficient</u> | of Variation (in %) |
|------------------|-----------------------------|---------------------|
|                  | <u>1979-80</u>              | 1984-85             |
| Reg.Mfg. Sector  | 77.68                       | 72.38               |
| Secondary Sector | 538                         | 46.74               |

Two observations can be made from the results: (1) inequality is considerably lower αf the traditionally broad definition of industrialization. is true for both the years in question. This observation implies that other sub-sectors like unregistered (household) manufacturing, construction and electricity, gas and water supply contribute significantly to reducing the regional disparity in industrialization. Thus, all the secondary activities taken together show much less extent of regional disparity than the registered (large) manufacturing sector. Since the development of unregistered manufacturing and construction is a subject of state initiative, the state governments in India seem to be conducting themselves so as to reduce the interstate imbalances in industrialization. Registered manufacturing sector, on the other hand, joint responsibility of the state and central governments with the latter having a major role. High degree of

regional disparity in the development of the registered manufacturing sector has to be viewed in this perspective.

The second observation from the results summarized (2)above is that average dispersion or the extent of inequality the levels of industrialization among states when considered using all the observations, appears to declined during 1979-84. This is true for both traditional concepts of industrialization. Such a finding is, however, likely to hide more than what it reveals. It may, moreover, provide ground for complacency on the part of the policy makers who may feel that the policy is working in the right direction as far as the aspect of regional disparity is concerned. The side effects of the policy may, however, be more disastrous sometimes, particularly if they accompany political overtones. Moreover, such an overall decline in the index of regional disparity hides some basic imbalances which are examined in the present study.

## II. Regional Fattern of Growth of Industry

In order to examine the phenomenon of reducing regional disparity further, we may compare the level and the growth of percapita net value added in the industrial sector over the period. <u>Table-2</u> provides the result of this comparison.

Table-2: Classifications of States According to the Level

and Growth of Percapita NVA in Industry

| <u>Level</u> | <u>Growth</u>     |  |  |  |  |
|--------------|-------------------|--|--|--|--|
|              | <u>High</u>       | <u>Low</u>   |  |  |  |
| High         | Gujarat & Haryana | l Maharashtra, Punjab,<br>l Karnataka, Tamil Nadu<br>l and West Bengal |  |  |  |
| Low          |                   | Rajasthan, Andhra Pra-<br>  desh, Kerala, Orissa &<br>  Assam          |  |  |  |

Note: High and Low are with reference to the national average.

It is clear from <u>Table-2</u> that in ten out of the seventeen states, the level and growth are inversely associated. Thus, on an average reducing regional disparity in the level of industrialization during 1979-84 is on account of an interesting regional pattern of growth of industries in India.

It becomes clear from the <u>Table-2</u> that all the southern states without exception have grown at the rate lower than the national growth rate in the net value added in industry. The northern states except Rajasthan and Punjab, on the contrary, have grown at a rate higher than the national growth rate in industry over the period 1979-84. Such a sharp regional pattern of growth of industry could not have been a matter of chance. It does reveal the

intention of the government. Deliberate policy can only give rise to such sharp regional differentiation. Further probe into this aspect is, therefore, likely to prove more illuminating.

#### III. Capital per Worker and Capital Productivity

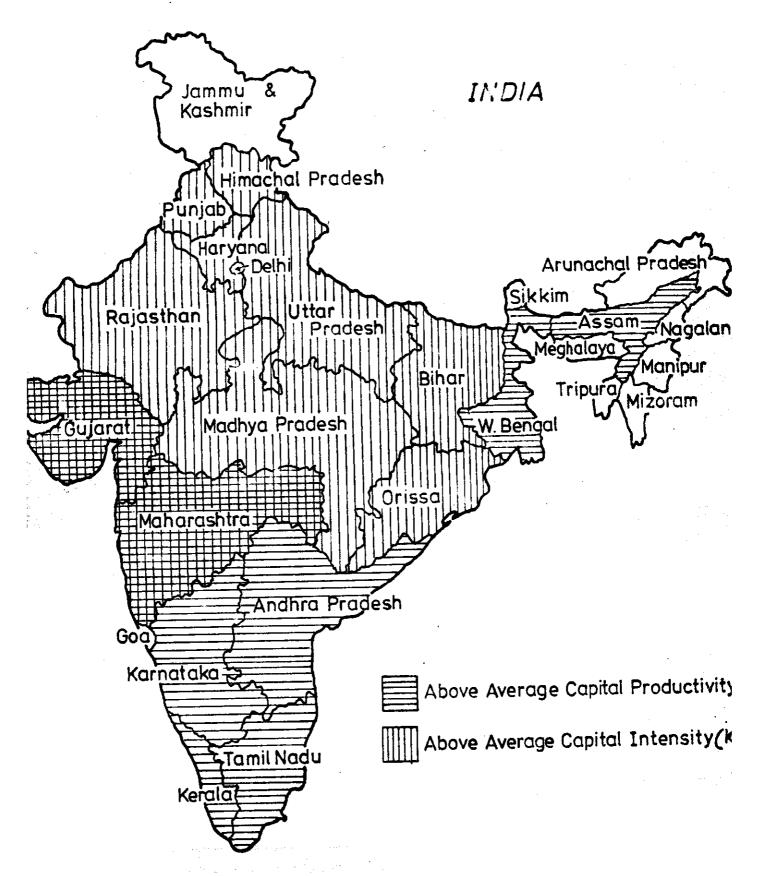
Growth and capital are considered so inseparable that most of our economic policies focus the attention only on investment as the only means to achieve growth. The reason for such a close association between the two is that capital per worker is an important component of the labour productivity, the other one being average capital productivity. This is because the relation is given by

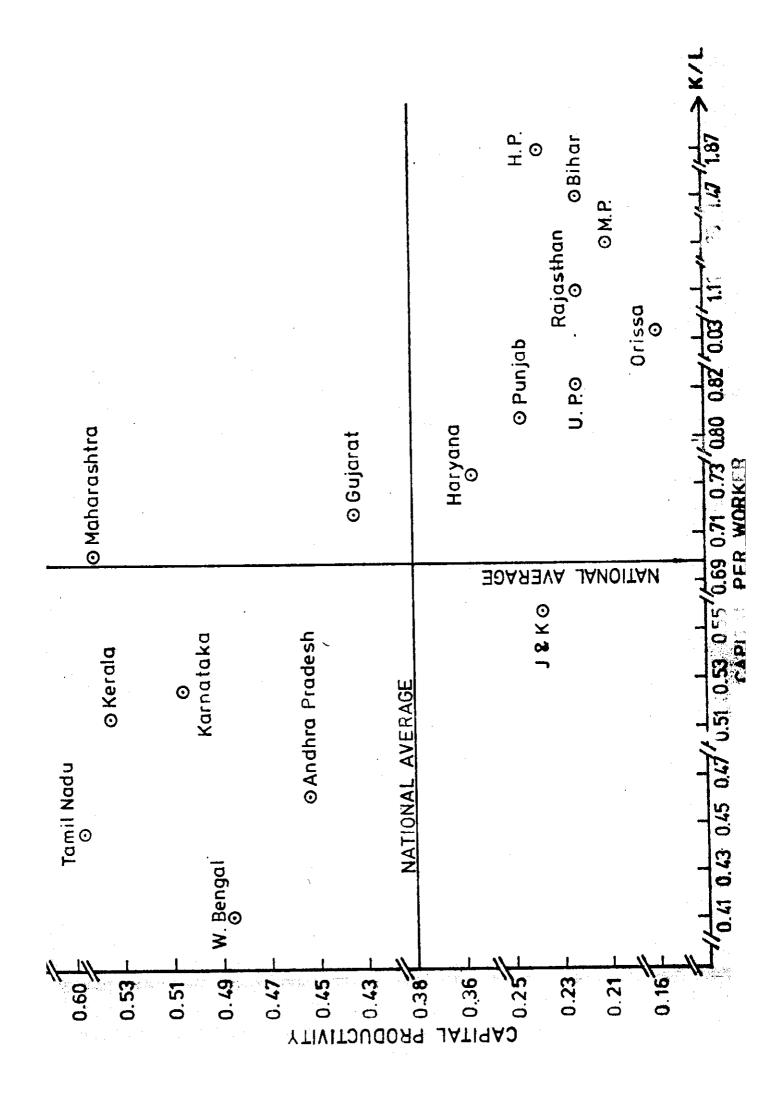
#### $Y/L = (K/L) \cdot (Y/K)$

Where Y, K and L are respectively income, capital and labour. Thus, (Y/L) is labour productivity (K/L) is capital per worker and (Y/K) is capital productivity. The growth in per capita NVA in industry is largely determined by growth in the labour productivity in industry. Thus, capital productivity and capital per worker are important variables in the discussion of the level and growth of industry.

It is interesting to examine the position of each of the major state economies in relation to the national average in both these components of the labour productivity.

The map and the diagram provide the comparative picture in





this regard based on the data from the Summary Tables of the Factory Sector of the Annual Survey of Industries, 1984-85. Very clear regional patterns are again discernible here. Southern region (including W.Bengal and Assam) has productivity in considerably above average capital manufacturing but has significantly less capital per worker as compared to the national average. The northern region, on the contrary has considerably high capital per worker but is far below the national average in terms of capital productivity. Only Maharashtra and Gujarat have both capital productivity and capital per worker well above the national average. Jammu & Kashmir, on the other hand, has both these factors unfavourable as compared to the national average.

To a large extent, the capital productivity reflects the efficiency with which capital is employed and the nature of technology used in the manufacturing. It is, therefore, less likely to be increased directly by the policy changes over a short period of time. The capital per worker on the contrary is basically a policy variable. With increased doses of investment, it is possible to raise capital per worker in the manufacturing. High capital intensity in a regional economy, therefore, indicates favourable attitude of the government in allocating investment to the region. It is also by now well established that public enterprises are by and large more capital intensive as compared to the

private sector units. One of the important reasons for the high capital intensity/in the manufacturing of the northern region during the mid-eighties is that the north has secured much larger share in the investments in the new undertakings of the Central Government in the country. This is again a matter of deliberate government policy. In this connection it may be noted that the states having higher capital per worker in manufacturing are the ones with the Congress(I) governments. It is again not a matter of chance but a crucial political factor which has to recognised while examining the question of regional imbalances.

If, however, this situation of sharp regional differentiation in terms of capital intensity and capital productivity is to be exploited for fostering a rapid growth of industry in the country, certain regional aspects of future industrialization will have to be looked into.

#### IV. Regional Spread of Industry

In order to achieve faster growth in the Net Value Added (NVA) in industry, should an industry be concentrated in a few states or should it be spread among more states? Whereas the answer to this question would differ from industry to industry, an overall average answer for all industries together can be provided within the framework of returns to scale. To increase further the degree of regional concentration of an industry implies that the scale

of the activity expands in the region. If returns to scale are increasing, increased regional concentration of industry would lead to higher growth of NVA. If, however, there are decreasing returns to scale, increased regional concentration of industry would result in a lower growth of NVA.

With the help of the data on 23 two digit level industry groups available in the Summary Results of the Factory Sector of the Annual Survey of Industries, 1979-80 and 1984-85, we can find the average degree of association or correlation between the degree of regional concentration and per annum growth rate in NVA. The degree of regional concentration in an industry group is measured as the share of the top three states in terms of NVA in the given industry group (See, <u>Table-3</u>). The coefficient correlation turns out to be -0.538 which is statistically significant at 1% level. The negative sign indicates that on the average, the returns to scale are diminishing in Indian industries. The regional spread of industry. therefore, is likely to prove growth promoting rather than growth hindering. The empirical evidence seems to support the hypothesis of complementarity between the objectives of high growth and reduction of regional disparity.

If we regress degree of regional concentration (RC) on the per annum growth rate of NVA (G) observed during 1979-84, we get the following estimated equation:

# Table-3: The Degree of Regional Concentration in 2 Digit Level Industry Groups in India

| 2-Digit<br>Code  | Name of the Industry<br>Group               | Share of 3<br>Top States<br>in NVA<br>(in %) | Names of 3 Top States  (4)          |  |
|------------------|---|--|-------------------------------------|--|
| (1)              | (2)   | (3)  |                                     |  |
|                  |   |  |                                     |  |
| 1) 20-21         | Food Products                               | 35.7   | Maharashtra, U.P., A.P.             |  |
| 2) 22            | Tobacco Products                            | 52.2   | A.P., Maharashtra, T.N.             |  |
| 3) 23            | Cotton Textiles                             | 63.3   | Gujarat, T.N., Maharashtra          |  |
| 4) 24            | Wool. Silk & Synthetic Fibres               | 71.0   | Maharashtra, Gujarat, Punjab        |  |
| 5) 25            | Jute, Hemp & Mesta Textiles                 | 95.9   | W.Bengal, A.P., U.P.                |  |
| 6) 26            | Textile Froducts                            | 41.1   | Maharashtra, Delhi, Punjab.         |  |
| 7) 27            | Wood & Wood Products                        | 47.6   | Assam, T.N., Karnataka              |  |
| 8) 28            | Paper & Paper Products                      | 77.6   | Maharashtra, T.N., A.P.             |  |
| 9) 29            | Leather, Leather Products, etc.             | 77.6   | T.N., U.P., W.Bengal                |  |
| 10) 30           | Rubber, Plastics, Petroleum 🦫               | 35.6   | Maharashtra, Gujarat, U.P.          |  |
| 44) 74           | Coal Products Chemicals & Chemical Products | 65.4   | Maharashtra, Gujarat, T.N.          |  |
| 11) 31           | Non-Metalic Mineral Products                | 40.3   | M.P., Maharashtra, A.P.             |  |
| 12) 32           | Basic Metal & Alloy Industries              | 60.7   | Bihar, M.P., W.Bengal               |  |
| 13) 33           | Metal Products & Parts                      | 62.8   | Maharashtra, W.Bengal, T.N.         |  |
| 14) 34<br>15) 35 | Machinery, Machine & Tool Parts             | 54.9   | Maharashtra, T.N., Gujarat.         |  |
| 16) 36           | Electrical Machinery, etc.                  | 45.9   | U.P., A.P., Karnataka.              |  |
| 17) 37           | Transport Equipment & Parts                 | 60.5   | Maharashtra, T.N., Bihar.           |  |
| 1E) 38           | Other Industries                            | 71.3   | Maharashtra, W.Bengal,<br>Karnataka |  |
| 19) 40           | Electricity                                 | 39.9   | Maharashtra, Gujarat, U.P.          |  |
| 20) 41           | Gas & Steam                                 | 77.4   | Maharashtra, Bihar, Gujarat         |  |
| 21) 42           | Water Works & Supply                        | 71.6   | W.Bengal, Maharashtra, U.P.         |  |
| 22) 741          | Cold Storage                                | 79.5   | U.P., W.Bengal, Maharashtra         |  |
| 23) 97           | Repair Services                             | 43.9   | Maharashtra, T.N., A.F.             |  |

 $^{\circ}$  2 G = 22.3 - 0.16 RC with R = 0.2894 (-2.92) (which is significant at 1% level)

implication of this result is that if the degree of regional concentration of industry is reduced by percentage point, it would raise the growth rate of industry on an average by 0.16 percentage points. spread of industries is thus, a better policy unless there is a clear evidence to the contrary in the case of industry group in question. Moreover, the degree of regional concentration does not have any statistically significant correlation either with the employment coefficient or with the capital coefficient. Thus, regional spread of industry appears to be neutral with respect to technology.

#### V. Specialization v/s Diversification

Another important dimension of the regional industrialization is whether the regional economy should have more diversified industrial structure or a more specialised industrial structure. This question has to be investigated in the context of resource allocation at regional level. It has the bearing on the growth of industry at national level only indirectly through its effects on the efficiency and factor proportions in regional economies. Also, for all the regions the same strategy may not be the most optimal. In order to examine this aspect again at an aggregative level, we have to define first, the index of specialization/diversification of industrial structure. We have chosen to consider the share of the top three industry groups in each state as measuring the extent of specialization of the industrial structure of the state economy. The data for this index are again available from the ASI. (See. Table 4).

defined the index of specialization of Havino industrial structure, it is possible to find the correlation between this index and the capital per worker. Such a correlation can provide very useful empirical verification for the hypothesis that, if the industrial structure of a regional economy is diversified, it invariably reduces the requirement of capital per worker in the manufacturing, whereas specialization leads to increase in the requirement The justification for such a of capital per worker. hypothesis is derived from the logic of diminishing operating \in manufacturing sector. the scale Specialization implies more investment in the industry groups which are already dominating the regional economy. If diminishing returns to scale operate in the economy, - and they do on an average as we have found earlier, - we require higher amount of capital per worker in order to maintain the productivity at the original level. labour specialization in industrial structure is expected to lead

Table-4: The Extent of Specialization of the Industrial Structure of Major State Economies in India

| States              |               | Top 3 Industry Groups<br>(2-Digit level) |  |  |
|---------------------|---------------|--|--|--|
| (1)                 | (2)           | (3)                                      |  |  |
| 1. Andhra Pradesh   | 52.1          | 36,40,22                                 |  |  |
| 2. Assam            | 88.1          | 20-21, 30, 27                            |  |  |
| 3. Bihar            | 69 <b>. 9</b> | 33, 37, 35                               |  |  |
| 4. Gujarat          | 63.1          | 31, 40, 23                               |  |  |
| 5. Haryana          | 37.8          | 35, 30, 37                               |  |  |
| 6. Himachal Pradesh | 89.0          | 40, 35, 31                               |  |  |
| 7. Jammu & Kashmir  | 61.1          | 31, 28, 24                               |  |  |
| 8. Karnataka        | 40.3          | 36, 40, 23                               |  |  |
| 9. Kerala           | 52.5          | 40, 31, 20-21.                           |  |  |
| 10. Madhya Pradesh  | 60.3          | 33 <b>, 36, 40</b>                       |  |  |
| 11. Maharashtra     | 38.2          | 31, 37, 35                               |  |  |
| 12. Orissa          | 62.2          | 33, 99, 32                               |  |  |
| 13. Punjab          | 50.8          | 20-21, 40, 24                            |  |  |
| 14. Rajasthan       | <b>45.</b> 3  | 40,31, 24                                |  |  |
| 15. Tamil Nadu      | 34.7          | 23, 3 <b>5, 3</b> 1                      |  |  |
| 16. Uttar Pradesh   | 46.5          | 36, 20-21, 40                            |  |  |
| 17. West Bengal     | 39 <b>.</b> 9 | 25, 33, 37                               |  |  |

to the increase in the capital intensity. The coefficient of correlation turns out to be +0.503 which is statistically significant at 5% level. The regression estimates between degree of specialization(s) and capital per worker (K/L) are as under:

$$^{\circ}$$
 (K/L) = 0.12 + 0.015 with R = 0.2530 (2.254) which is significant at 5% level.

This finding suggests that if the degree of specialization is increased by one percentage point, the capital per worker would increase by Rs.O.O1 lakhs.

It is clear that empirical evidence for the Indian economy supports our hypothesis. Given the sharp regional differentiation in India in terms of capital intensity, such a finding can help deciding the broad direction of future policy on specialization and diversification of industrial structure in different state economies. It can be suggested, for instance, that all the southern states where the capital per worker is considerably below the national average, need to concentrate on consolidation and further specialization of their industrial structure rather than attempting to diversify. On the other hand, northern states where the capital intensity is already well above the national average, need to diversify their industrial base. If this is done, there would be a tendency towards equalization of factor proportions between the two regions which would help the process of achieving greater integration of the regional economies.

At this stage, it is also advisable to ask whether the degree .of specialization/diversification of industrial structure has any effects on the industrial growth, labour productivity and efficiency of the use of capital - in the economy. If increase in the degree of specialization shows significant positive association with industrial growth. labour productivity and capital productivity, one should be very careful in making policy recommendations in favour of diversifying the industrial structure in a region. However, the empirical evidence in the case of Indian states does not support a significant positive association between the degree of specialization of industrial structure industrial growth as well as labour productivity. the contrary, the coefficient of correlation between capital intensity (K/L) and capital productivity (Y/K) turns out be -0.693 which is statistically significant even at 1% level of significance. As expected the correlation negative sign indicating the inverse relationship between The following regression estimate is variables. two obtained:

> (Y/K) = 0.61 - 0.28(K/L) with R = 0.4802 (-3.723) which is significant at 1% level.

This regression suggests that, if capital per worker is reduced by Rs.1 lakh on an average, the capital productivity would increase by 0.28.

Thus, the empirical evidence from the regional data on the Indian economy lends further, support and strengthens our policy prescription about considering diversification of the industrial base in the north and further specialization in the south. This would not only tend to equalize the factor also tende to proportions but would equalize producitivity of capital in the industrial sector in the two regions. This, by itself, can correct several imbalances artificially created between the two regions such as disparity in wage-rates, interest rates, technology, etc.

#### VI. Concluding Remarks

In the present study, we have examined data on the industrial sector of 17 major state economies in India over the period 1979-84. Very significant regional differentiation in the pattern and growth of industry discernible. The nature of industrialization in terms capital per worker and capital productivity sharply divides the national economy into the North and the South (including West Bengal and Assam). This division also coincides with the one based on the political factor of the parties ruling the centre and the states. If reduction in regional

disparity in industrialization without sacrificing growth is an important aim of the national industrial policy, the present study strongly pleads for a serious consideration to be given to (i) greater regional spread of individual industries; (ii) diversification of industrial base for the northern states, and (iii) greater specialization of industrial structure for the southern states.

#### <u>NOTES</u>

(I am grateful to Dr.A.N.Oza for going through the draft of the present paper and making some useful suggestions)

- \*1 Even in terms of the migration, the extent is only half at the state level as compared to the district level. (1981 Census).
- \*2 1984-85 is currently the latest year for which the ASI summary results are available. The year 1979-80 is chosen here because (a) it provides five year period for comparison with the endpoint dictated by the data availability; and (b) major political reshuffle took place at the Centre.
- \*3 See, Bureau of Public Enterprises. Annual Reports of the Working of Industrial and Commercial Undertakings of the Central Government of India (various issues).

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